# RISE TOGETHER



# 2023 Strategic Plan

May 15, 2023 - Board of Education Meeting



### **Purpose**

To develop a multi-year **Strategic Plan** for North Olmsted City Schools that is rooted in sound educational practices, community expectations and reality.



#### **Process**

- 1. Individual depth interview of community leaders to gauge "starting point"
- 2. Internal Task Force Meetings
- 3. Community Stakeholder Committee Sessions
- 4. Online survey available to full community



# **Community Stakeholder Committee**

Jimmy Alexandrou - Principal Robbie Anderson - Business Lauren Barr - Teacher Leah Blaze - Admin David Brand - Admin **Vera Brewer - Community** Brvan Busold - Principal Chris Caleris - Admin Jill Cammenga - Teacher Jim Carbone - SRO Matthew Chalkwater - Student **Mary Cotofan - Parent** Michael D'Alessandro - Teacher **Kim Dittmann - Community** 

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# **Stakeholder Committee Meetings**

#### Reviewed detailed data on:

- Student demographics
- Academic Performance, graduation rates, state tests
- Finances, tax comparisons, budget reductions
- Facilities planning
- Community survey data



# **Depth Interview Findings**

- Conducted 16 interviews including leaders from business, government, education, safety, faith, and parents.
- Proud of diverse demographic, new facilities, strong academics
- Challenged by perception of high taxes, financial concerns, budget reductions
- High priorities for strategic plan:
  - Behavioral issues/mental health
  - Professional development
  - Financial stability
  - Transparency
  - Teacher/community buyin
  - Data-focused
  - Career-readiness for students
  - A finance plan for the future

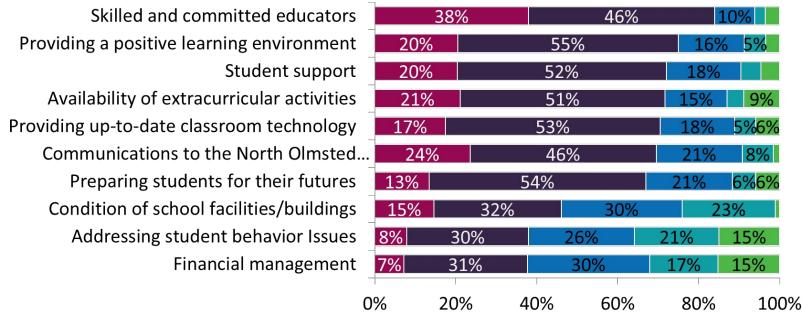


# **Community Survey Findings**

- A total of 770 participants completed the survey. This is a self selected sample of NOCS stakeholders, so while results are not statistically valid, they do provide insight into the community's' perceptions, satisfaction, and goals.
- 70% of participants are parents, with the second largest affiliation being teachers at 11%.
- Majority (59%) is aged 35-49, and a fourth of participants (25%) are aged 50-64.
- A plurality of residential participants (30%) have lived in North Olmsted for 21 years or longer, but more than a third (37%) have been residents for a decade or less.
- A majority of participants, 83% rate the quality of education at NOCS is excellent or good.
- 45% of participants indicated NOCS is going in the right direction, 16% wrong direction, and 26% staying the same.



# **Community Survey Findings**



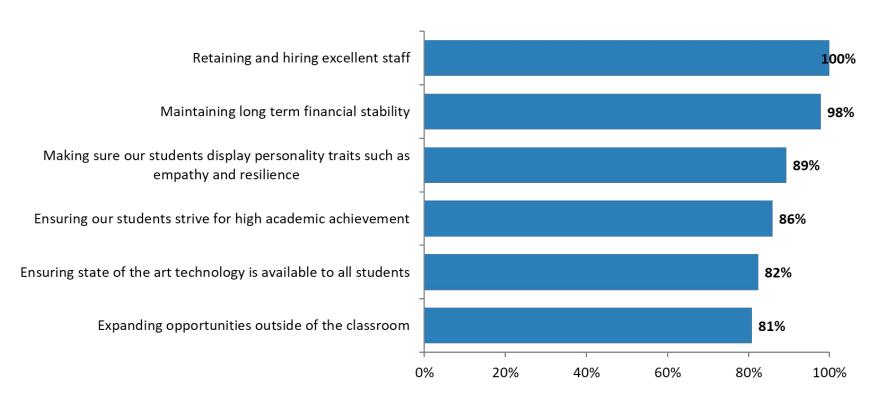
Only fair

Poor

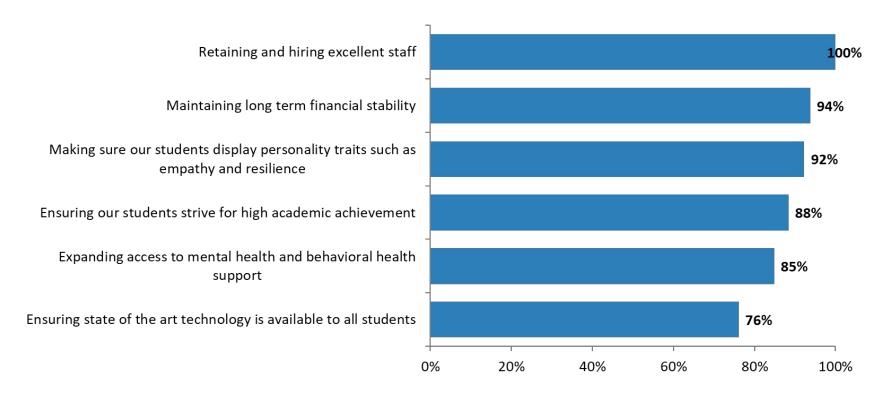
Unsure

■ Excellent
■ Good

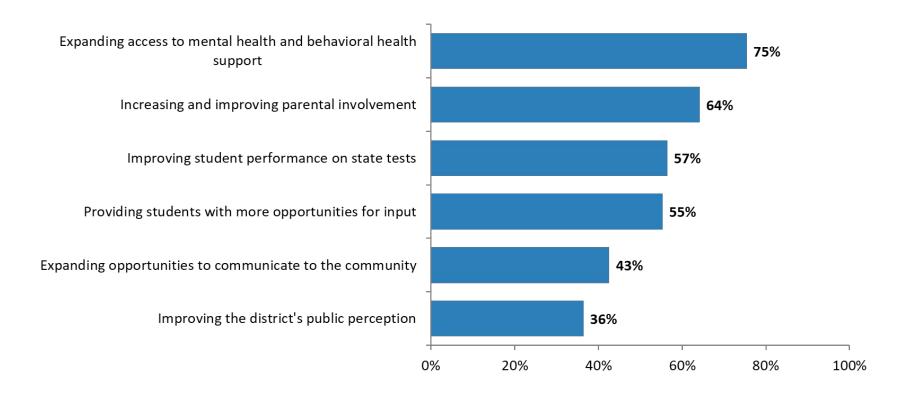
### Top Priorities for Non Staff Respondents



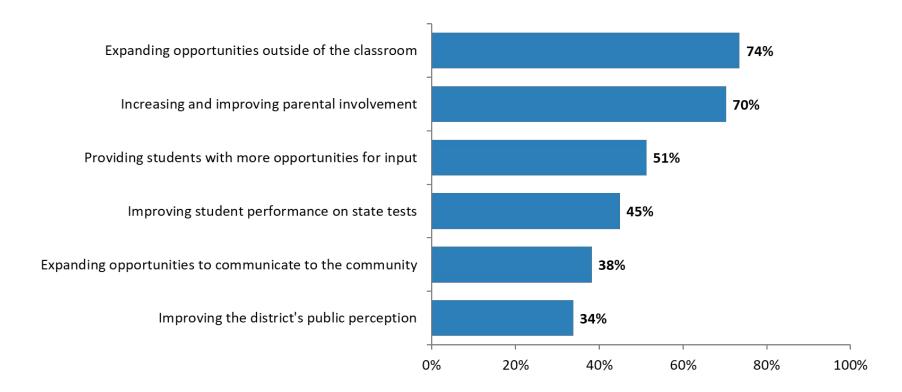
### Top Priorities for Staff



#### Additional Priorities for Non Staff



#### Additional Priorities for Staff





#### Vision

North Olmsted City Schools: where every student develops a passion for learning.



#### **Mission**

Through partnerships between students, staff, parents, families, and community, we will create learning experiences to prepare our students to positively impact the world.



# **Community Stakeholder Committee**

# What are the major community or global trends that most impact how we should educate students to be prepared for the world and their future?

- Shift to a more virtual world including: online learning, work from home (and a proper work life balance)
- Increase in technology use in everyday life, and trades
- Need to be more adaptable, rapid rate of change
- More transient workforce (people staying at jobs for shorter durations)
- Bridging generational differences
- Rise of social media and what that means for us, including digital footprints, lack of verbal communication, and how screen time can affect your social-emotional health, as well as physical health
- Global awareness
- More desire for traditional communications- writing/verbal
- Automation (AI)
- Learning shift focus from college-readiness to skills-based learning
- Emphasis on social and emotional health and empathy
- Students having to get jobs to help provide for their families is another noted trend in the community

# **Community Stakeholder Committee**

# What skills must our students need to have to address these global or regional trends?

- Perseverance, grit, resilience
- Critical thinking skills including problem solving, communication, and analysis
- Being coachable and taking initiative
- Functional skills such as writing, reading, math, typing
- Having a growth mindset
- Patience, civility, and tolerance for other opinions and perspectives
- Skills often taught in a home economics class, such as laundry, cooking, sewing, etc.
- Confidence
- Financial literacy balancing a checkbook and managing a budget
- Executive functioning such as organization, self-regulation, and self-discipline
- Public speaking skills
- Use of tools, such as reading a tape measure and cordless drill, blueprint reading and map reading
- STEM
- Passion for life and learning
- Ability to manage your digital footprint

## **North Olmsted City Schools**

Where every student develops a passion for learning.

**Student Experience Goal -** We will provide all students with a variety of authentic, challenging, and inclusive experiences that demonstrate high expectations and prepare them for their futures.

Objective 1: **Academic Achievement & Growth** - Guarantee a high-quality and viable curriculum to improve academic achievement and growth for all students.

Objective 2: **Breadth of Experience** - Design programs for students at all grade levels to explore cultural activities, career opportunities, and their community in order to help students discover their interests, skills, and abilities.

Objective 3: **High-Quality Professional Development** - Provide professional learning on creating inclusive, authentic, and engaging experiences.



Where every student develops a passion for learning.

**Resources Goal -** We will maintain financial stability while allocating resources to support educational excellence for all students.

Objective 1: Fiscal Health - Ensure long term financial stability.

Objective 2: **High-Quality Instructional Resources** - Ensure high-quality and rigorous instructional materials for all students.

Objective 3: **High-Quality Staff** - Recruit and retain high-quality staff, and provide intentional and consistent professional development.

Objective 4: **Fiscal Transparency** - Provide regular communication to the community about the financial status of the district.



Where every student develops a passion for learning.

**Connections Goal -** We value our community and seek to create a lasting bond between our schools, our residents, and the greater community.

Objective 1: **Community Partnerships** - Develop a framework that identifies and sustains community partnerships.

Objective 2: **Communication and Engagement** - Communicate with and engage our community about our partnerships, needs, expectations, and successes.

Objective 3: **Collaboration** - Seek ways to provide opportunities for our schools, parents, families, residents, and community partners to work together.

## **North Olmsted City Schools**

Where every student develops a passion for learning.

**Culture Goal -** We will ensure a culture where everyone feels safe, valued, and supported, and this culture will build pride throughout the community.

Objective 1: **Honoring Diversity** - Design and implement programming that honors our diversity and educates students about the many cultures that exist within our community.

Objective 2: **Positive Relationships** - Seek ongoing and specialized training to ensure we are fostering a sense of belonging that informs how to best serve all students.

Objective 3: Whole Child - Create and maintain programming to support the emotional and mental health needs of students.

Objective 4: **Collaborative Culture** - Create intentional and deliberate opportunities for collaboration among staff, administration, families, and students.

Goal 1 - Student Experience - We will provide all students with a variety of authentic, challenging, and inclusive experiences that demonstrate high expectations and prepare them for their futures.					
Objective 1: Academic Achievement & achievement and growth for all studer		antee a high-qu	ality and viable curriculu	m to improve acade	mic
Initiative 1 - Implement Professional Learning Communities					
Leader(s):					
Action Steps	Timeline	Person Responsible	Progress Monitoring Metrics	Notes	Status
Technology Integration		Communication Strategy			
		J			
Evaluation Strategy					
Mid-Year Evaluation					
End-of-Year Evaluation					

#### SAMPLE FOR ILLUSTRATIVE PURPOSES ONLY

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Questions



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**THANK YOU!**